

**Module 11 – Financial & Managerial Accounting for MBAs, 4th Edition
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Practice Quiz

1. **Abercrombie & Fitch** reports the following fiscal year income statements.

Income Statement (\$ thousands)	2006	2005	2004
Net sales.	\$2,784,711	\$2,021,253	\$1,707,810
Cost of goods sold.	933,295	680,029	624,640
Gross profit.	1,851,416	1,341,224	1,083,170
Stores and distribution expense.	1,000,755	738,244	597,416
Marketing, general and administrative expense.	313,457	259,835	155,553
Other operating income, net.	(5,534)	(4,490)	(979)
Operating income.	542,738	347,635	331,180
Interest income, net.	(6,674)	(5,218)	(3,708)
Income before income taxes.	549,412	352,853	334,888
Provision for income taxes.	215,426	136,477	130,058
Net income.	<u>\$ 333,986</u>	<u>\$ 216,376</u>	<u>\$ 204,830</u>

Forecast Abercrombie & Fitch's 2007 income statement assuming the following income statement relations (\$ 000s); cost of goods sold can be inferred as sales minus gross profit, and assume no change for all other accounts not listed below.

Net sales growth	37.8%
Gross profit margin	66.5%
Stores and distribution expenses/Net sales	35.9%
Marketing, general and administrative expense/Net sales	11.3%
Other operating income, net/Net sales	-0.2%
Provision for income taxes/Income before income taxes	39.2%
Interest income, net	no change

What is the forecasted net income for 2007?

- a. \$3,837,332,000
- b. \$333,986,000
- c. \$126,246,000
- d. \$459,012,000

2. **Best Buy** reports the following fiscal year income statements.

Income Statement For the Fiscal Years Ended (\$ millions)	February 25, 2006	February 26, 2005	February 28, 2004
Revenue	\$30,848	\$27,433	\$24,548
Cost of goods sold	23,122	20,938	18,677
Gross profit	7,726	6,495	5,871
Selling, general and administrative expenses	6,082	5,053	4,567
Operating income	1,644	1,442	1,304
Net interest income (expense)	77	1	(8)
Earnings from continuing operations before income tax expense	1,721	1,443	1,296
Income tax expense	581	509	496
Earnings from continuing operations	1,140	934	800
Loss from discontinued operations, net of tax	—	—	(29)
Gain (loss) on disposal of discontinued operations, net of tax	—	50	(66)
Net earnings	<u>\$ 1,140</u>	<u>\$ 984</u>	<u>\$ 705</u>

Forecast Best Buy's fiscal year 2007 income statement assuming the following income statement relations; cost of goods sold can be inferred as sales minus gross profit, and assume no change for all other accounts not listed below.

Revenue growth	12.4%
Gross profit margin	25.0%
Selling, general and administrative expense/Revenue	19.7%
Income tax expense/Earnings from continuing operations before income tax	33.8%

What is the forecasted net earnings for fiscal year 2007?

- \$1,268 million
- \$1,140 million
- \$1,301 million
- \$1,377 million

3. Assume that **Harley-Davidson** reports 2011 net operating working capital of \$1,226 million and 2011 long-term operating assets of \$812 million.

Forecast Harley-Davidson's 2012 net operating working capital and 2012 long-term operating assets. Assume forecasted revenues of \$6,051 million, net operating working capital turnover of 4.63 times, and long-term operating asset turnover of 6.99 times. (Both turnover rates are computed here using year-end balances. Finance receivables and related debt are considered operating under the assumption that they are an integral part of Harley's operating activities).

- | | |
|---|--|
| a. \$3,019 million net operating working capital; | \$942 million long-term operating assets |
| b. \$3,667 million net operating working capital; | \$1,014 million long-term operating assets |
| c. \$2,173 million net operating working capital; | \$792 million long-term operating assets |
| d. \$1,307 million net operating working capital; | \$866 million long-term operating assets |

4. Assume that **Nike** reports 2011 net operating working capital of \$2,603 million and 2011 long-term operating assets of \$1,980 million.

Forecast Nike's 2012 net operating working capital and 2012 long-term operating assets. Assume forecasted sales of \$15,389 million, net operating working capital turnover of 5.28 times, and long-term operating asset turnover of 6.94 times. (Both turnover rates are computed here using year-end balances.)

- | | |
|---|--|
| a. \$4,747 million net operating working capital; | \$2,417 million long-term operating assets |
| b. \$2,915 million net operating working capital; | \$2,217 million long-term operating assets |
| c. \$4,219 million net operating working capital; | \$2,198 million long-term operating assets |
| d. \$3,876 million net operating working capital; | \$1,982 million long-term operating assets |

5. Following are the fiscal year income statement and balance sheet of **Whole Foods Market, Inc.**

Income Statement (In \$ 000s)	2005	2004	2003
Sales	\$4,701,289	\$3,864,950	\$3,148,593
Cost of goods sold and occupancy costs	3,052,184	2,523,816	2,070,334
Gross profit	1,649,105	1,341,134	1,078,259
Direct store expenses	1,223,473	986,040	794,422
General and administrative expenses	158,864	119,800	100,693
Pre-opening and relocation costs	37,035	18,648	15,765
Operating income	229,733	216,646	167,379
Other income expense			
Interest expense	(2,223)	(7,249)	(8,114)
Investment and other income	9,623	6,456	5,593
Income before income taxes	237,133	215,853	164,858
Provision for income taxes	100,782	86,341	65,943
Net income	<u>\$ 136,351</u>	<u>\$ 129,512</u>	<u>\$ 98,915</u>

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5. *continued*

Balance Sheet (In \$000s)	2005	2004
Assets		
Cash and cash equivalents	\$308,524	\$194,747
Restricted cash	36,822	26,790
Trade accounts receivable	66,682	64,972
Merchandise inventories	174,848	152,912
Prepaid expense and other current assets	45,965	16,702
Deferred income taxes	39,588	29,974
Total current assets	<u>672,529</u>	<u>486,097</u>
Property and equipment, net of accumulated depreciation and amortization	1,054,605	873,397
Goodwill	112,476	112,186
Intangible assets, net of accumulated amortization	21,990	24,831
Deferred income taxes	22,452	4,193
Other assets	5,244	20,302
Total assets	<u>\$1,889,296</u>	<u>\$1,521,006</u>
Liabilities and shareholders' equity		
Current installment of long-term debt	\$ 5,932	\$ 5,973
Trade accounts payable	103,348	90,751
Accrued payroll, bonus and other benefits due to team members	126,961	100,536
Dividends payable	17,208	9,361
Other current liabilities	164,914	128,329
Total current liabilities	<u>418,363</u>	<u>334,950</u>
Long-term debt, less current instalments	12,932	164,770
Deferred rent liabilities	91,775	70,067
Other long-term liabilities	530	1,581
Total liabilities	<u>523,620</u>	<u>571,368</u>
Shareholders' equity		
Common stock, no par value, 300,000 and 150,000 shares authorized, 68,009 and 62,771 shares issued, 67,954 and 62,407 shares outstanding in 2005 and 2004, respectively	874,972	535,107
Accumulated other comprehensive income	4,405	2,053
Retained earnings	486,299	412,478
Total shareholders' equity	<u>1,365,676</u>	<u>949,638</u>
Total liabilities and shareholders' equity	<u>\$1,889,296</u>	<u>\$1,521,006</u>

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5. *continued*

Forecast Whole Food Market's 2006 income statement and year-end balance sheet using the following relations (cost of goods sold and occupancy costs can be inferred as sales minus gross profit; and assume no change for all other accounts not listed below). Cash balance is plug figure.

Sales growth	21.6%
Gross profit margin	35.1%
Direct store expenses	26.0%
General and administrative expenses	3.4%
Pre-opening and relocation costs	0.8%
Provision for income taxes/Income before income taxes	42.6%
Sales/Year-end trade accounts receivable	70.16
Cost of goods sold and occupancy costs/Year-end merchandise inventories	17.54
Sales/Year-end property and equipment, net	4.46
Cost of goods sold and occupancy costs/Year-end trade accounts payable	29.63
Sales/Year-end accrued payroll, bonus and other benefits due team members	37.02
Dividends/Net income	40.2%
Dividends/Dividends payable	3.22

What is the forecasted cash balance at fiscal 2006 year-end?

- a. \$ 214 million
- b. \$ 416 million
- c. (\$ 319) million
- d. \$1,217 million

6. Following are the fiscal year income statements and balance sheets of **Abercrombie & Fitch**.

Consolidated Statements of Net Income			
For Fiscal Year Ended (Thousands)	2006	2005	2004
Net sales	\$2,784,711	\$2,021,253	\$1,707,810
Cost of goods sold	933,295	680,029	624,640
Gross profit	1,851,416	1,341,224	1,083,170
Stores and distribution expense	1,000,755	738,244	597,416
Marketing, general and administrative expense	313,457	259,835	155,553
Other operating income, net	(5,534)	(4,490)	(979)
Operating income	542,738	347,635	331,180
Interest income, net	(6,674)	(5,218)	(3,708)
Income before income taxes	549,412	352,853	334,888
Provision for income taxes	215,426	136,477	130,058
Net income	<u>\$ 333,986</u>	<u>\$ 216,376</u>	<u>\$ 204,830</u>

Consolidated Balance Sheets		
(Thousands, except per share amounts)	January 28, 2006	January 29, 2005
Assets		
Cash and equivalents	\$ 50,687	\$ 338,735
Marketable securities	411,167	—
Receivables	41,855	37,760
Inventories	362,536	211,198
Deferred income taxes	29,654	39,090
Other current assets	51,185	44,001
Total current assets	947,084	670,784
Property and equipment, net	813,603	687,011
Other assets	29,031	28,996
Total assets	<u>\$1,789,718</u>	<u>\$1,386,791</u>
Liabilities and shareholders' equity		
Accounts payable	\$ 86,572	\$ 83,760
Outstanding checks	58,741	53,577
Accrued expenses	215,034	205,153
Deferred lease credits	31,727	31,135
Income taxes payable	99,480	55,587
Total current liabilities	491,554	429,212
Deferred income taxes	38,496	50,032
Deferred lease credits	191,225	177,923
Other liabilities	73,326	60,298
Total long-term liabilities	303,047	288,253
Shareholders' equity		
Class A common stock—\$4.01 par value: 150,000,000 shares authorized and 103,300,000 shares issued at January 28, 2006 and January 29, 2005, respectively	1,033	1,033
Paid-in capital	161,678	140,251
Retained earnings	1,357,791	1,076,023
Accumulated other comprehensive income	(796)	—
Deferred compensation	26,206	15,048
Treasury stock, at average cost 15,573,789 and 17,262,943 shares at January 28, 2006 and January 29, 2005, respectively	(550,795)	(563,029)
Total shareholders' equity	995,117	669,326
Total liabilities and shareholders' equity	<u>\$1,789,718</u>	<u>\$1,386,791</u>

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6. *continued*

Forecast its fiscal year 2007 income statement, its 2007 fiscal year-end balance sheet, and fiscal year 2007 statement of cash flows using the following relations (cost of goods sold can be inferred as sales minus gross profit; assume no change for all other accounts not listed).

Net sales growth.....	37.8%
Gross profit margin.....	66.5%
Stores and Distribution expense/Net sales.....	35.9%
Marketing, general and administrative expense/Net sales.....	11.3%
Other operating income, net/Net sales.....	-0.2%
Depreciation/Prior year property and equipment, net.....	18.1%
Provision for income taxes/Income before income taxes.....	39.2%
Interest income, net.....	no change
Net sales/Year-end receivable.....	66.63
Cost of goods sold/Year-end inventories.....	2.57
Cost of goods sold/Year-end accounts payable.....	10.78
Net sales/Year-end property and equipment, net.....	3.42
Net sales/Year-end accrued expenses.....	12.95
Income taxes payable/Provision for income taxes.....	46.2%
Dividends.....	\$52,218

What is the forecasted 2007 net cash flow from operating activities?

- \$146,780,000
- \$455,686,000
- \$603,997,000
- \$ 52,218,000

7. Following are the fiscal year income statements and balance sheets of **Best Buy, Co., Inc.**

Balance Sheet (\$ millions, except per share amounts)	February 25, 2006	February 26, 2005
Assets		
Cash and cash equivalents	\$ 681	\$ 354
Short-term investments	3,051	2,994
Receivables	506	375
Merchandise inventories	3,338	2,851
Other current assets	409	329
Total current assets	7,985	6,903
Property and equipment		
Land and buildings	580	506
Leasehold improvements	1,325	1,139
Fixtures and equipment	2,898	2,458
Property under master and capital lease	33	89
	<u>4,836</u>	<u>4,192</u>
Less accumulated depreciation	2,124	1,728
Net property and equipment	2,712	2,464
Goodwill	557	513
Trademark	44	40
Long-term investments	218	148
Other assets	348	226
Total assets	\$11,864	\$10,294
Liabilities and shareholders' equity		
Accounts payable	\$ 3,234	\$ 2,824
Unredeemed gift card liabilities	469	410
Accrued compensation and related expenses	354	234
Accrued liabilities	878	844
Accrued income taxes	703	575
Current portion of long-term debt	418	72
Total current liabilities	6,056	4,959
Long-term liabilities	373	358
Long-term debt	178	528
Shareholders' equity		
Preferred stock, \$1.00 per value: Authorized—400,000 shares; issued and outstanding—none	—	—
Common stock, \$.10 par value: Authorized—1 billion shares; issued and outstanding—485,098,000 and 482,512,000 shares, respectively	49	49
Additional paid-in capital	643	936
Retained earnings	4,304	3,315
Accumulated other comprehensive income	261	149
Total shareholders' equity	5,257	4,449
Total liabilities and shareholders' equity	\$11,864	\$10,294

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7. continued

Income Statement Fiscal years ended (\$ millions)	February 25, 2006	February 26, 2005	February 28, 2004
Revenue	\$30,848	\$27,433	\$24,548
Cost of goods sold	23,122	20,938	18,677
Gross profit	7,726	6,495	5,871
Selling, general and administrative expenses ...	6,082	5,053	4,567
Operating income	1,644	1,442	1,304
Net interest income (expense)	77	1	(8)
Earnings from continuing operations before income tax expense	1,721	1,443	1,296
Income tax expense	581	509	496
Earnings from continuing operations	1,140	934	800
Loss from discontinued operations, net of tax ...	—	—	(29)
Gain (loss) on disposal of discontinued operations, net of tax	—	50	(66)
Net earnings	\$ 1,140	\$ 984	\$ 705

Forecast Best Buy's fiscal year 2007 income statement, its 2007 fiscal year-end balance sheet, and its fiscal year 2007 statement of cash flows using the following relations (cost of goods sold can be inferred as revenue minus gross profit; and assume no change for all other accounts not listed below).

Revenue growth	12.4%
Gross profit margin	25.0%
Selling, general and administrative expenses/Revenue	19.7%
Depreciation (included in SG&A expense)/Prior year net property and equipment	18.5%
Income tax expense/Earnings from continuing operations before income taxes	33.8%
Revenue/Year-end receivables	60.96
Cost of goods sold/Year-end merchandise inventories	6.93
Cost of goods sold/Year-end accounts payable	7.15
Revenue/Year-end net property and equipment	11.38
Revenue/Year-end accrued compensation and related expenses and accrued liabilities.	25.04
Accrued income taxes/Income taxes expense	121.0%
Dividends/Net earnings	13.2%
Long term debt due in next fiscal year (February 2007)	\$16

What is the forecasted 2007 net cash flow from investing activities?

- \$ 505 million
- (\$ 585) million
- (\$ 837) million
- \$1,928 million

8. Following are Cooper Company's sales, net operating profit after tax (NOPAT), and net operating assets (NOA) for its year ended December 31, 2013 (\$ millions).

Sales	\$38,826
Net operating profit after tax (NOPAT)	8,333
Net operating assets (NOA)	21,694

Forecast Cooper's NOPAT for years 2014 and 2015 using the following assumptions:

Sales growth per year	13.50%
Net operating profit margin (NOPM)	21.46%
Net operating asset turnover (NOAT), based on NOA at December 1, 2013	1.79

- a. 2014: \$9,457 million 2015: \$10,734 million
- b. 2014: \$9,458 million 2015: \$11,396 million
- c. 2014: \$10,121 million 2015: \$12,293 million
- d. 2014: \$8,732 million 2015: \$9,319 million

9. Following are Tribeca Inc.'s sales, net operating profit after tax (NOPAT), and net operating assets (NOA) for its fiscal year ended May 31, 2013 (\$ millions).

Sales	\$14,380
Net operating profit after tax (NOPAT)	3,333
Net operating assets (NOA)	13,301

Forecast Tribeca's NOA for fiscal years 2014 and 2015 using the following assumptions:

Sales growth per year	21.90%
Net operating profit margin (NOPM)	23.18%
Net operating asset turnover (NOAT), based on NOA at May 31, 2013	1.08

- a. 2014: \$24,001 million 2015: \$26,532 million
- b. 2014: \$16,231 million 2015: \$19,785 million
- c. 2014: \$17,529 million 2015: \$21,368 million
- d. 2014: \$14,371 million 2015: \$10,347 million